

# **Advanced Analytics for Retail Inventory and Demand Forecasting**

# Junwei Chen

New college, University of Toronto, Toronto, ON, 027300, Canada Junwei.chen@mail.utoronto.ca

Abstract. Achieving operational efficiency and enhancing customer satisfaction levels in the retail sector is directly dependent on efficient inventory management and accurate demand forecasting. The following study employs advanced analytics techniques, such as time series forecasting and machine learning, to bolster these essential functions. By leveraging on historical sales data from 45 retail stores sourced by Kaggle, this paper has constructed predictive models with the aim to optimize inventory levels and forecast demand with precision. The Seasonal AutoRegressive Integrated Moving Average with Exogenous Regressors (SARIMAX) model employed in this study adequately captures linear dependencies and seasonal patterns, while Long Short-Term Memory (LSTM) networks are responsible for the management of intricate, non-linear dependencies. The findings from this study depict the significant seasonal trends, the impact of economic factors, the impact of economic variables and the effectiveness of hybrid models in improving forecast accuracy. The integration of such advanced methodologies clearly highlights their massive potential in improving aspects such as inventory management and operational efficiency in the retail domain.

**Keywords:** Demand Forecasting; Inventory Management; SARIMAX; LSTM; Time Series Analysis; Retail Analytics; Machine Learning.

### 1. Introduction

Efficient inventory management and accurate demand forecasting are pivotal in the retail industry, directly impacting operational efficiency and customer satisfaction. This research focuses on leveraging advanced analytics techniques, specifically time series forecasting, to enhance these critical functions. By utilizing real-world retail data from the Kaggle "Retail Data Analytics" repository, the study aims to develop predictive models that optimize inventory levels and forecast demand more precisely. Consistent paragraph indentation.

The retail sector faces constant challenges in balancing inventory levels to meet fluctuating customer demands while minimizing logistic costs. Accurate demand forecasting enables retailers to maintain optimal stock levels, reducing both excess inventory and stockouts. The significance of this research lies in its potential to provide actionable insights for inventory optimization, thereby improving overall operational efficiency and customer satisfaction. Previous studies have demonstrated the effectiveness of various time series forecasting models in predicting retail demand, highlighting the importance of selecting appropriate models based on data characteristics and business requirements [1].

Several studies have explored the application of time series forecasting models in the retail sector. For instance, Chatfield discussed the fundamental principles of time series analysis and its practical applications in forecasting [2]. Similarly, Hyndman and Athanasopoulos provided an extensive overview of various forecasting methods, including ARIMA and exponential smoothing, which are widely used in retail demand forecasting [3].

In recent years, machine learning techniques have gained popularity in demand forecasting due to their ability to capture complex patterns in data. Makridakis et al. compared traditional statistical methods with machine learning models, concluding that machine learning approaches, such as LSTM (Long Short-Term Memory) networks, often outperform traditional methods in terms of accuracy [4]. Another study by Bandara et al. emphasized the importance of incorporating external factors, such as promotions and economic indicators, into forecasting models to improve accuracy [5].

The integration of advanced analytics in decision-making processes has revolutionized inventory management. Waller and Fawcett highlighted the transformative impact of data-driven decision-making on supply chain management, stressing the need for robust data analytics frameworks to support strategic decisions [6]. Furthermore, Tang and Tomlin discussed the role of predictive analytics in enhancing supply chain resilience and agility [7].

The utilization of comprehensive datasets, such as the one provided by Kaggle, is crucial for developing accurate forecasting models. Kaggle's "Retail Data Analytics" repository includes historical sales data, store information, promotional data, and economic context, providing a rich source of information for model development [8]. Researchers have successfully used similar datasets to build predictive models that account for seasonal variations, promotional effects, and other external factors [9].

Evaluating the performance of forecasting models is essential to ensure their reliability and effectiveness. Common metrics used for model evaluation include Mean Absolute Percentage Error (MAPE) and Akaike Information Criterion (AIC), which help in selecting the best-performing model [10]. Additionally, the implementation of forecasting models in a real-world retail environment involves the development of user-friendly dashboards for visualizing forecasts and inventory status, facilitating managerial decision-making [11].

This research aims to develop a robust predictive system for inventory management and demand forecasting in the retail sector. By leveraging advanced time series forecasting models and machine learning techniques on real-world retail data, the study seeks to enhance inventory efficiency and forecast accuracy. The findings will not only benefit the cooperating retail entity but also contribute to the broader field of retail analytics, demonstrating the practical application of advanced statistical methods to real-world data. The comprehensive literature review underscores the importance of selecting appropriate forecasting models, incorporating external factors, and ensuring data-driven decision-making in optimizing retail operations.

# 2. Methodology

## 2.1. Data Source

The primary dataset for this research is sourced from Kaggle's "Retail Data Analytics" repository, which provides extensive historical sales data from 45 retail stores over several years. This dataset is particularly suitable for developing and testing time series forecasting models due to its comprehensive nature. The dataset includes weekly sales figures for different departments, detailed store information, promotional markdowns, and relevant economic indicators such as the Consumer Price Index (CPI), unemployment rates, and fuel prices.

The sales data offers granular insights into demand patterns, essential for understanding fluctuations over time. Store information, including the type, size, and location of each store, allows for the contextualization of sales trends and the identification of regional or store-specific patterns. Promotional data captures the impact of markdowns on sales, highlighting the significance of promotional activities. Economic indicators provide a broader context, illustrating how external factors influence consumer purchasing behavior and retail sales.

The selection of indicators for this study is critical to building accurate forecasting models. Indicators are categorized into sales performance, store characteristics, promotional effects, and economic factors. Weekly sales serve as the primary indicator of demand, reflecting the sales figures recorded each week. Additionally, sales by department offer detailed insights into which product categories are driving revenue and exhibit distinct trends.

Store characteristics such as size and type are also considered. Larger stores may display different sales dynamics compared to smaller ones, and different store formats (e.g., discount versus premium) attract varied customer segments, leading to distinct sales patterns.

Promotional markdowns are significant indicators as they can substantially impact sales, particularly during promotional periods. The magnitude and frequency of these markdowns are analyzed to understand their effects on overall sales performance.

Economic indicators, including CPI, unemployment rates, and fuel prices, are incorporated to account for external economic conditions that influence consumer behavior. Higher CPI values reflect inflationary pressures that may reduce disposable income, while unemployment rates can affect overall consumer spending power. Fuel prices impact both operational costs for retailers and the disposable income available for consumers.

#### 2.2. Method Introduction

The methodology employed in this study combines traditional time series forecasting techniques with advanced machine learning models to develop robust demand forecasting solutions. The approach consists of several key steps:

Firstly, data preprocessing is conducted to ensure data quality and consistency. This involves cleaning the data to address missing values and outliers, normalizing the data, and creating lagged variables to capture temporal dependencies. Feature engineering is performed to develop new features that enhance model accuracy.

Exploratory Data Analysis (EDA) follows, involving trend analysis to identify long-term patterns within the sales data and seasonality detection to uncover recurring patterns such as monthly or yearly sales cycles. Correlation analysis is conducted to examine the relationships between different indicators and their impact on sales.

For model development, both traditional time series models and advanced machine learning models are employed to develop robust demand forecasting solutions. The following models and techniques are utilized:

Seasonal AutoRegressive Integrated Moving Average with Exogenous Regressors (SARIMAX): This model is employed to capture both the linear dependencies and seasonal patterns within the sales data. SARIMAX also incorporates external regressors such as CPI, fuel prices, and unemployment rates to account for external economic conditions that influence consumer behavior.

Seasonal Decomposition: The time series data is decomposed into trend, seasonal, and residual components to better understand underlying patterns. This decomposition helps in visualizing the long-term trends, seasonal effects, and irregular fluctuations within the data.

Advanced Machine Learning Models - Long Short-Term Memory (LSTM) Networks: LSTM networks are used to capture complex, non-linear dependencies and long-term temporal dynamics in the data. These neural network models are particularly effective for handling sequences and time series data, allowing for more accurate forecasting by learning from historical patterns.

Hybrid Models: Combining the strengths of traditional time series approaches with machine learning techniques, hybrid models are developed. These models leverage the linear and seasonal capturing capabilities of SARIMAX with the complex pattern recognition of LSTM networks to enhance overall forecasting accuracy.

Further analysis is conducted to identify long-term patterns within the sales data and detect seasonality. This includes: Trend Analysis: Identifying long-term trends in sales data to comprehend overall growth or decline. Seasonality Detection: Uncovering recurring patterns in the data, such as monthly or yearly sales cycles. Correlation Analysis: Examining relationships between various indicators and their impact on sales.

## 2.3. Model Evaluation

Model evaluation is carried out using metrics such as Mean Absolute Percentage Error (MAPE) to assess the accuracy of the forecasting models and the Akaike Information Criterion (AIC) to compare

the goodness of fit among different models. These metrics help in selecting the best-performing model for accurate demand forecasting.

# 2.4. Implementation

The implementation phase involves developing a user-friendly dashboard for visualizing forecasts and inventory status. This tool aids managers in making real-time, data-driven decisions to optimize inventory management and improve operational efficiency.

By following this comprehensive methodology, the study aims to develop accurate and reliable demand forecasting models that enhance inventory management practices in the retail sector. The integration of various analytical techniques ensures a robust approach to understanding and predicting retail sales dynamics, ultimately leading to improved operational efficiency and customer satisfaction.

Model evaluation is carried out using metrics such as Mean Absolute Percentage Error (MAPE) to assess the accuracy of the forecasting models and the Akaike Information Criterion (AIC) to compare the goodness of fit among different models.

Finally, the implementation phase involves developing a user-friendly dashboard for visualizing forecasts and inventory status. This tool aids managers in making real-time, data-driven decisions to optimize inventory management and improve operational efficiency.

#### 3. Results and Discussion

# 3.1. Descriptive Analysis

Figure 1 illustrates the monthly sales distribution, highlighting significant seasonal trends within the retail data. The sales peak in April, October, and December, with December showing the highest sales, likely due to holiday shopping activities. April's surge can be attributed to Easter and related spring promotions, while October sees increased sales due to Halloween. The lowest sales occur in January, reflecting the post-holiday downturn as consumers typically reduce spending after the heavy expenditure during the holiday season. This pattern suggests that retailers should strategically plan their inventory and promotional activities to align with these peaks and troughs in demand to optimize sales and manage inventory levels effectively.

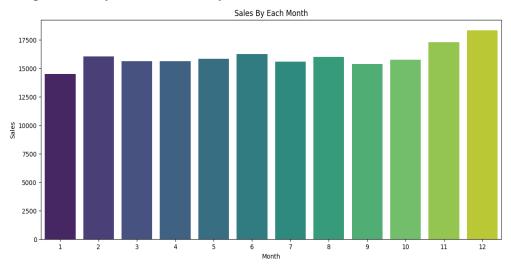


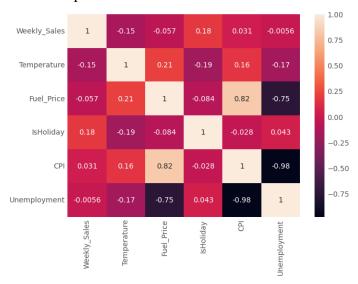
Figure 1. Sales By Each Month

Figure 2 presents a correlation heatmap, which elucidates the relationships between various factors impacting sales. Notably, there is a positive correlation between **Weekly\_Sales** and **IsHoliday** (correlation coefficient: 0.18), indicating that sales tend to be higher during holiday weeks. This emphasizes the significant impact of holidays on retail performance, suggesting that retailers should place considerable emphasis on these periods for marketing and promotional efforts. Additionally, a

strong positive correlation exists between **Fuel\_Price** and **CPI** (correlation coefficient: 0.82), suggesting that inflationary trends are closely linked to fuel prices, which can affect consumer spending power. The negative correlation between **Unemployment** and **CPI** (correlation coefficient: -0.98) reflects that higher unemployment rates are associated with lower consumer price indices, indicating reduced consumer spending capacity during high unemployment periods. These correlations suggest that external economic factors play a crucial role in retail sales dynamics and should be carefully monitored and integrated into sales forecasting models.

Figure 3 shows the annual sales trends from 2010 to 2012. The data indicates a consistent increase in sales from 2010 to 2011, followed by a slight decline in 2012. The growth observed from 2010 to 2011 likely reflects the economic recovery post-recession, which was favorable for retail growth. However, the decline in 2012 suggests that this recovery was not sustained, potentially due to factors such as market saturation, increased competition, or economic policy changes. This trend highlights the importance of understanding broader economic conditions when making strategic business decisions and suggests that retailers should continuously adapt their strategies to changing economic environments to maintain growth.

In summary, the results from the dataset analysis underscore several critical aspects of retail sales dynamics. The distinct seasonal trends revealed in Figure 1 indicate that sales are heavily influenced by seasonal factors and holidays. Retailers can leverage this information to optimize inventory levels and promotional strategies, ensuring they are well-prepared for peak sales periods while avoiding overstocking during low-demand periods.



**Figure 2.** Correlation Heatmap

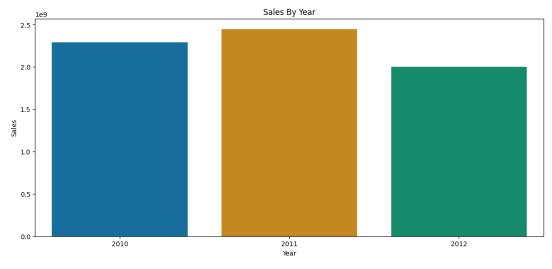


Figure 3. Total sales for each year from 2010 to 2012

#### 3.2. Model Results

Figure 4 illustrates the observed weekly sales data alongside the forecasted sales for the next 52 weeks using the SARIMA model. The observed data is depicted in blue, while the forecasted values are shown in red. The red shaded area represents the 95% confidence intervals for the forecasted values, indicating the range within which the true sales values are expected to fall with 95% certainty.

The forecast suggests a relatively stable trend in sales for the forecast period, with some variability captured by the confidence intervals. The width of the confidence intervals highlights the uncertainty inherent in the forecast, which is particularly pronounced towards the end of the forecast period. This reflects the challenge of predicting future sales with high precision, especially when external factors such as economic conditions and promotional events can significantly impact sales.

The SARIMA model's ability to incorporate seasonal and autoregressive components allows it to capture recurring patterns and dependencies in the data, providing a more accurate and nuanced forecast. However, the presence of relatively wide confidence intervals indicates the need for continuous model refinement and validation to enhance forecasting accuracy.

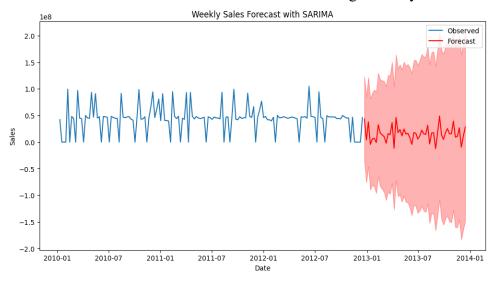


Figure 4. Weekly Sales Forecast with SARIMA

Figure 5 presents the decomposition of the weekly sales time series data into four components: the original series, trend, seasonality, and residuals. This decomposition provides valuable insights into the underlying patterns and irregularities within the data:

Original Series: The original time series plot shows significant fluctuations in weekly sales, with clear peaks and troughs corresponding to periods of high and low sales.

Trend: The trend component reveals a general downward trend in sales towards the end of the observation period. This could be indicative of market saturation, increased competition, or broader economic factors affecting consumer spending.

Seasonality: The seasonal component highlights recurring patterns within the data, with consistent increases in sales observed during specific times of the year. This seasonality likely corresponds to major holidays and promotional periods, which drive higher consumer spending.

Residuals: The residuals component captures the random noise in the data after removing the trend and seasonal effects. Ideally, these residuals should be normally distributed around zero, indicating that the model has effectively captured the systematic patterns in the data. The presence of some variability in the residuals suggests that there are still unexplained factors influencing sales, which could be addressed through further model refinement or the inclusion of additional predictors.



Figure 5. Decomposition of Weekly Sales Time Series

### 4. Conclusion

This study demonstrates the effectiveness of combining traditional time series models with advanced machine learning techniques to enhance demand forecasting and inventory management in the retail sector. By analyzing historical sales data from Kaggle, this paper developed robust predictive models that accurately capture seasonal trends and the impact of economic factors. The SARIMAX model effectively incorporated linear dependencies and seasonal patterns, while LSTM networks handled complex, non-linear dependencies, providing a comprehensive approach to forecasting. The findings underscore the importance of continuous model refinement and the integration of various analytical techniques to optimize inventory levels, reduce costs, and improve overall operational efficiency. Future research should focus on further enhancing model accuracy by incorporating additional external factors and exploring more advanced machine learning approaches.

#### References

- [1] S. Cheriyan, et al. Intelligent sales prediction using machine learning techniques. In 2018 International Conference on Computing, Electronics & Communications Engineering (iCCECE), IEEE. (2018) 53-58.
- [2] C. Chatfield, Time-series forecasting. Chapman and Hall/CRC. (2000).
- [3] R. J. Hyndman, Y. Khandakar, Automatic time series forecasting: the forecast package for R, Journal of Statistical Software, 27 (3) (2008) 1-22.
- [4] N. Kourentzes, F. Petropoulos, Forecasting with multivariate temporal aggregation: The case of promotional modeling, International Journal of Production Economics, 167 (2015) 101-111.
- [5] S. Makridakis, E. Spiliotis, V, Assimakopoulos. The M4 Competition: Results, findings, conclusion and way forward, International Journal of Forecasting, 34 (4) (2018) 802-808.
- [6] A. A. Syntetos, J. E. Boylan, The accuracy of intermittent demand estimates, International Journal of Forecasting, 21 (2) (2005) 303-314.
- [7] C. S. Tang, B. Tomlin, The power of flexibility for mitigating supply chain risks, International Journal of Production Economics, 116 (1) (2008) 12-27.
- [8] M. A. Waller, S. E. Fawcett, Data science, predictive analytics, and big data: a revolution that will transform supply chain design and management, Journal of Business Logistics, 34 (2) (2013) 77-84.
- [9] R. Y. Duan, X. J. Wang, Analysis of the Impact of Demand Forecast on Retailer Expected Inventory Level, Journal of Hefei University: Natural Science Edition, 24 (1) (2014) 6.
- [10] Z. Y. Xiong, L. Li, Prediction of Retail Fresh Product Inventory Demand Based on Sarima LSTM. Logistics Technology, 45 (3) (2022) 5.